

## 2018-19 Budget Detail

		Year to date			Outturn Forecast			
Service with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
STRATEGIC MANAGEMENT								
Chief Executive : Alex Parmley								
MANAGEMENT BOARD	Expenditure	458,318	394,128	(64,190)	611,090	606,090	(5,000)	Underspend anticipated on training budget
	Income	0	0	0	0	0	0	
	TOTAL	458,318	394,128	(64,190)	611,090	606,090	(5,000)	
TRANSFORMATION	Expenditure	42,990	1,950,293	1,907,303	57,320	57,320	0	Net expenditure will be funded from the Transformation Reserve, therefore this variance is not expected at year end. Salary savings have been identified across service budgets for the Transformation phase 2 and 3 changes.
	Income	0	(3,008)	(3,008)	0	0	0	Income will be offset some of the spend which will result in less being drawn down from the reserve to fund the transformation costs.
	TOTAL	42,990	1,947,285	1,904,295	57,320	57,320	0	
TOTAL STRATEGIC MANAGEMENT	Expenditure	501,308	2,344,421	1,843,113	668,410	663,410	(5,000)	
	Income	0	(3,008)	(3,008)	0	0	0	
	TOTAL	501,308	2,341,413	1,840,105	668,410	663,410	(5,000)	
TOTAL CHIEF EXECUTIVE	Expenditure	501,308	2,344,421	1,843,113	668,410	663,410	(5,000)	
	Income	0	(3,008)	(3,008)	0	0	0	
	TOTAL	501,308	2,341,413	1,840,105	668,410	663,410	(5,000)	
STRATEGY & COMMISSIONING								
Director: Netta Meadows								
PEOPLE PERFORMANCE & CHANGE								
Service Manager : Charlotte Jones								
POLICY & PERFORMANCE	Expenditure	77,029	77,447	418	98,290	98,290	0	
	Income	0	0	0	0	0	0	
	TOTAL	77,029	77,447	418	98,290	98,290	0	
TOTAL PEOPLE PERFORMANCE & CHANGE	Expenditure	77,029	77,447	418	98,290	98,290	0	
	Income	0	0	0	0	0	0	
	TOTAL	77,029	77,447	418	98,290	98,290	0	
COMMUNICATIONS, MARKETING & MEDIA								
Lead Specialist: Richard Birch								
COMMUNICATIONS	Expenditure	23,962	17,589	(6,373)	28,900	21,020	(7,880)	Underspend on pay budget
	Income	0	0	0	0	0	0	
	TOTAL	23,962	17,589	(6,373)	28,900	21,020	(7,880)	
TOTAL COMMUNICATIONS, MARKETING & MEDIA	Expenditure	23,962	17,589	(6,373)	28,900	21,020	(7,880)	
	Income	0	0	0	0	0	0	
	TOTAL	23,962	17,589	(6,373)	28,900	21,020	(7,880)	
STRATEGIC PLANNING								
Service Manager : Jan Gamon								
STRATEGIC POLICIES	Expenditure	277,870	455,704	177,834	400,900	650,690	249,790	Strategy & Commissioning team commenced new roles in July 18, but there was no budgets for Interns, Procurement Officer, Specialist - Performance & Projects. It was anticipated that costs overall would be met through vacancy savings during the year.
	Income	0	(498)	(498)	0	(750)	(750)	Income in respect of Data Protection Officer Services to TBDC
	TOTAL	277,870	455,206	177,336	400,900	649,940	249,040	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
PROCUREMENT & RISK MANAGEMENT	Expenditure	6,200	10,273	4,073	6,590	9,760	3,170	Additional expenditure on consultants fees in respect of Procurement Advice, expenditure on training to be funded from Corporate training budget.
	Income	0	0	0	0	0	0	
	TOTAL	6,200	10,273	4,073	6,590	9,760	3,170	
CIVIL CONTINGENCIES	Expenditure	86,198	86,159	(39)	115,260	106,710	(8,550)	Anticipated underspend on overtime and equipment budgets Income above budget due to worked completed and recharged to East Devon District Council.
	Income	(4,860)	(6,305)	(1,445)	(6,110)	(6,690)	(580)	
	TOTAL	81,338	79,854	(1,484)	109,150	100,020	(9,130)	
PLANNING POLICY	Expenditure	142,844	143,920	1,076	209,460	209,460	0	No budget variance anticipated.
	Income	(21,920)	(20,000)	1,920	(22,560)	(22,560)	0	
	TOTAL	120,924	123,920	2,996	186,900	186,900	0	
TRANSPORT	Expenditure	22,695	30,675	7,980	30,260	30,260	0	No budget variance anticipated.
	Income	0	0	0	0	0	0	
	TOTAL	22,695	30,675	7,980	30,260	30,260	0	
STRATEGIC HOUSING	Expenditure	93,924	152,882	58,958	136,140	229,230	93,090	Positive Lives expenditure which is funded by income, additional expenditure on overtime offset by pay underspend Funding received in respect of Positive Lives, additional income from Housing Partnership Levy and rental income received from housing for rent properties. A budget for the income and expenditure will be added for in 2019/20 annual budgets
	Income	0	(126,787)	(126,787)	0	(130,740)	(130,740)	
	TOTAL	93,924	26,095	(67,829)	136,140	98,490	(37,650)	
GOLDENSTONES	Expenditure	192,510	121,790	(70,720)	256,430	223,690	(32,740)	The Sports facilities as a whole are currently operating within existing budget parameters (see Westland Sport Facility and Sports Facilities).
	Income	(127,283)	(82,605)	44,678	(169,710)	(122,740)	46,970	
	TOTAL	65,227	39,185	(26,042)	86,720	100,950	14,230	
SPORT FACILITIES	Expenditure	115,133	127,675	12,542	153,510	241,520	88,010	The Sports facilities as a whole are currently operating within existing budget parameters (see Westland Sport Facility and Goldenstones). However, there is an overspend anticipated in respect of dilapidations at St Michael's Hall.
	Income	(45,750)	(40,177)	5,573	(61,000)	(45,650)	15,350	
	TOTAL	69,383	87,498	18,115	92,510	195,870	103,360	
WESTLAND SPORT FACILITIES	Expenditure	48,348	12,318	(36,030)	66,130	55,130	(11,000)	The Sports facilities as a whole are currently operating within existing budget parameters (see Westland Sport Facility and Sports Facilities).
	Income	(6,863)	(10,474)	(3,611)	(9,150)	(11,250)	(2,100)	
	TOTAL	41,485	1,844	(39,641)	56,980	43,880	(13,100)	
TOTAL STRATEGIC PLANNING	Expenditure	985,722	1,141,396	155,674	1,374,680	1,756,450	381,770	
	Income	(206,676)	(286,846)	(80,170)	(268,530)	(340,380)	(71,850)	
	TOTAL	779,046	854,550	75,504	1,106,150	1,416,070	309,920	
TOTAL STRATEGY & COMMISSIONING	Expenditure	1,086,713	1,236,432	149,719	1,501,870	1,875,760	373,890	
	Income	(206,676)	(286,846)	(80,170)	(268,530)	(340,380)	(71,850)	
	TOTAL	880,037	949,586	69,549	1,233,340	1,535,380	302,040	
REVENUES & BENEFITS								
Service Manager : Ian Potter								
REVENUES & BENEFITS	Expenditure	1,226,916	1,331,904	104,988	1,567,330	1,597,330	30,000	Income from costs and fees recovered continues to be below budget as we have issued fewer summons than last year. We have some new burdens funding that is yet to be reflected in the budget. I am predicting a small overspend by end of year.
	Income	(388,394)	(327,203)	61,191	(660,640)	(660,640)	0	
	TOTAL	838,522	1,004,701	166,179	906,690	936,690	30,000	

		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
Service with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
HOUSING BENEFIT SUBSIDY	Expenditure	22,819,712	23,645,511	825,799	33,756,970	33,756,970	0	Our latest subsidy monitor shows that we are broadly on track for EOY. Subsidy is monitored monthly and the subsidy claim externally audited and finally adjusted autumn 2019.  <i>Variance is due to change in payment dates made over the Christmas holiday period.</i>
	Income	(24,103,629)	(24,151,035)	(47,406)	(34,331,430)	(34,331,430)	0	
	TOTAL	(1,283,917)	(505,524)	778,393	(574,460)	(574,460)	0	
<b>TOTAL REVENUES AND BENEFITS</b>	<b>Expenditure</b>	<b>24,046,628</b>	<b>24,977,415</b>	<b>930,787</b>	<b>35,324,300</b>	<b>35,354,300</b>	<b>30,000</b>	
	<b>Income</b>	<b>(24,492,023)</b>	<b>(24,478,238)</b>	<b>13,785</b>	<b>(34,992,070)</b>	<b>(34,992,070)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>(445,395)</b>	<b>499,177</b>	<b>944,572</b>	<b>332,230</b>	<b>362,230</b>	<b>30,000</b>	
<b>OPERATIONS &amp; CUSTOMER FOCUS</b>								
<b>Service Manager : Sharon Jones</b>								
CUSTOMER SERVICES	Expenditure	317,530	321,952	4,422	415,250	418,750	3,500	Additional expenditure on overtime, offset by additional income in respect of provision of reception services to SCC.
	Income	0	(8,603)	(8,603)	0	(8,600)	(8,600)	
	TOTAL	317,530	313,349	(4,181)	415,250	410,150	(5,100)	
<b>TOTAL OPERATIONS &amp; CUSTOMER FOCUS</b>	<b>Expenditure</b>	<b>317,530</b>	<b>321,952</b>	<b>4,422</b>	<b>415,250</b>	<b>418,750</b>	<b>3,500</b>	
	<b>Income</b>	<b>0</b>	<b>(8,603)</b>	<b>(8,603)</b>	<b>0</b>	<b>(8,600)</b>	<b>(8,600)</b>	
	<b>TOTAL</b>	<b>317,530</b>	<b>313,349</b>	<b>(4,181)</b>	<b>415,250</b>	<b>410,150</b>	<b>(5,100)</b>	
<b>LEGAL SERVICES</b>								
<b>Service Head : Angela Watson</b>								
RIGHTS OF WAY	Expenditure	2,917	0	(2,917)	3,890	0	(3,890)	Work in this area is currently provided by an external provider due to resourcing issues. This will mean that there will be no expenditure or income in this area for the 2018/19 year.
	Income	(12,375)	0	12,375	(16,500)	0	16,500	
	TOTAL	(9,458)	0	9,458	(12,610)	0	12,610	
LAND CHARGES	Expenditure	88,893	67,512	(21,381)	109,020	94,020	(15,000)	Expenditure on work undertaken by SCC expected be less than the budget Income target not anticipated to be achieved
	Income	(357,138)	(322,144)	34,994	(466,680)	(431,680)	35,000	
	TOTAL	(268,245)	(254,632)	13,613	(357,660)	(337,660)	20,000	
<b>TOTAL LEGAL SERVICES</b>	<b>Expenditure</b>	<b>91,810</b>	<b>67,512</b>	<b>(24,298)</b>	<b>112,910</b>	<b>94,020</b>	<b>(18,890)</b>	
	<b>Income</b>	<b>(369,513)</b>	<b>(322,144)</b>	<b>47,369</b>	<b>(483,180)</b>	<b>(431,680)</b>	<b>51,500</b>	
	<b>TOTAL</b>	<b>(277,703)</b>	<b>(254,632)</b>	<b>23,071</b>	<b>(370,270)</b>	<b>(337,660)</b>	<b>32,610</b>	
<b>SUPPORT SERVICES</b>								
<b>Director : Netta Meadows</b>								
SUPPORT SERVICES LEAD SPECIALISTS	Expenditure	272,085	259,657	(12,428)	362,780	358,980	(3,800)	An underspend is expected on pay budgets due to a post being vacant for part of the year. This has been partially offset by additional expenditure on additional staff capacity and advertising of posts.
	Income	0	0	0	0	0	0	
	TOTAL	272,085	259,657	(12,428)	362,780	358,980	(3,800)	
<b>Service Manager: Lisa Davis</b>								
SUPPORT SERVICES SPECIALISTS	Expenditure	689,355	668,723	(20,632)	919,140	909,140	(10,000)	Recruitment underway for vacant specialist post within Finance Service that will utilise some of the variance. Discussions underway regarding vacant legal specialist post going forward.
	Income	0	0	0	0	0	0	
	TOTAL	689,355	668,723	(20,632)	919,140	909,140	(10,000)	
FINANCE CORPORATE COSTS	Expenditure	2,029,931	2,066,079	36,148	2,589,970	2,471,970	(118,000)	Insurance budget expected to underspend, offset by overspend on investment management charges Forecast of additional income from Treasury investments.
	Income	(625,863)	(665,324)	(39,461)	(1,339,910)	(1,639,910)	(300,000)	
	TOTAL	1,404,068	1,400,755	(3,313)	1,250,060	832,060	(418,000)	
SUPPORT SERVICES CASE OFFICERS	Expenditure	690,300	683,530	(6,770)	920,400	920,400	0	
	Income	0	0	0	0	0	0	
	TOTAL	690,300	683,530	(6,770)	920,400	920,400	0	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
SUPPORT SERVICES FUNCTION - CASE WORK	Expenditure	274,547	217,732	(56,815)	367,530	323,430	(44,100)	New equipment has been funded out of transformation budgets and therefore the need for replacement items has reduced this year, underspend expected on telephones and copier related charges  Income target against the central printing budget is unachievable given the drive for digital services reducing printing demand and our prices now being brought into line with commercial prices meaning customer base has reduced. The mobile phone rebate income budget also not achievable.
	Income	(85,103)	(34,666)	50,437	(113,470)	(47,350)	66,120	
	TOTAL	189,444	183,066	(6,378)	254,060	276,080	22,020	
SUPPORT SERVICES FUNCTION - FINANCE	Expenditure	65,124	58,831	(6,293)	93,820	93,820	0	No variance anticipated
	Income	(17,830)	(10,894)	6,936	(18,330)	(18,330)	0	
	TOTAL	47,294	47,937	643	75,490	75,490	0	
SUPPORT SERVICES FUNCTION - HUMAN RESOURCES	Expenditure	59,445	22,308	(37,137)	79,260	79,260	0	No variance anticipated
	Income	(10,375)	(4,265)	6,110	(12,870)	(12,870)	0	
	TOTAL	49,070	18,043	(31,027)	66,390	66,390	0	
SUPPORT SERVICES FUNCTION - INFORMATION TECHNOLOGY	Expenditure	357,621	779,132	421,511	484,430	498,430	14,000	Expenditure in advance has been made on maintenance of Microsoft and VMware software this expenditure will be transferred to next year. The expenditure on network charges is anticipated to exceed the budget.
	Income	(13,355)	(7,505)	5,850	(16,770)	(16,770)	0	
	TOTAL	344,266	771,627	427,361	467,660	481,660	14,000	
SUPPORT SERVICES FUNCTION - ELECTIONS	Expenditure	98,533	133,782	35,249	167,830	187,830	20,000	Expected overspend due to a combination of the IER grant reduction and increased costs of printing and postage.
	Income	(6,015)	(27,696)	(21,681)	(8,020)	(8,020)	0	
	TOTAL	92,518	106,086	13,568	159,810	179,810	20,000	
SUPPORT SERVICES FUNCTION - DEMOCRATIC SERVICES	Expenditure	449,523	433,293	(16,230)	596,710	596,710	0	No variance anticipated
	Income	(1,050)	(2,075)	(1,025)	(1,400)	(1,400)	0	
	TOTAL	448,473	431,218	(17,255)	595,310	595,310	0	
SUPPORT SERVICES FUNCTION - LEGAL	Expenditure	75,325	59,910	(15,415)	91,600	91,600	0	Income in respect of legal fees and costs recovered anticipated to be less than the budget.
	Income	(55,685)	(26,010)	29,675	(73,880)	(53,880)	20,000	
	TOTAL	19,640	33,900	14,260	17,720	37,720	20,000	
TOTAL SUPPORT SERVICES	Expenditure	5,061,789	5,382,977	321,188	6,673,470	6,531,570	(141,900)	
	Income	(815,276)	(778,435)	36,841	(1,584,650)	(1,798,530)	(213,880)	
	TOTAL	4,246,513	4,604,542	358,029	5,088,820	4,733,040	(355,780)	
TOTAL DIRECTOR OF STRATEGY & SUPPORT SERVICES	Expenditure	30,604,470	31,986,288	1,381,818	44,027,800	44,274,400	246,600	
	Income	(25,883,488)	(25,874,266)	9,222	(37,328,430)	(37,571,260)	(242,830)	
	TOTAL	4,720,982	6,112,022	1,391,040	6,699,370	6,703,140	3,770	
<b>ECONOMIC DEVELOPMENT</b>								
Service Manager : Peter Paddon								
ECONOMIC DEVELOPMENT	Expenditure	179,738	164,806	(14,932)	239,650	239,650	0	No budget variance anticipated.
	Income	0	0	0	0	0	0	
	TOTAL	179,738	164,806	(14,932)	239,650	239,650	0	
TOTAL ECONOMIC DEVELOPMENT	Expenditure	179,738	164,806	(14,932)	239,650	239,650	0	
	Income	0	0	0	0	0	0	
	TOTAL	179,738	164,806	(14,932)	239,650	239,650	0	
<b>TOURISM &amp; HERITAGE</b>								
Service Manager : Katy Menday								
TOURISM	Expenditure	146,337	100,777	(45,560)	194,530	194,530	0	Expenditure as expected for the time of year. Main destination publication being designed and printed and so expenditure not yet processed.  Events ticket sales were lower this year than in previous years, but improved retail income has offset any decrease in income.
	Income	(63,037)	(40,751)	22,286	(84,050)	(84,050)	0	
	TOTAL	83,300	60,026	(23,274)	110,480	110,480	0	

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Service with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
HERITAGE	Expenditure	43,785	30,396	(13,389)	58,380	53,120	(5,260)	Underspend on salaries due to a vacant post, this will change under the new Leisure and Recreation structure with the new Case Officer, Community Heritage, starting on 1st march. All remaining expenditure as expected for the time of year.
	Income	(2,340)	(1,728)	612	(3,120)	(3,120)	0	Grant income of £300 to be claimed against the WWI project to offset print costs.
	TOTAL	41,445	28,668	(12,777)	55,260	50,000	(5,260)	
TOTAL TOURISM & HERITAGE	Expenditure	190,122	131,173	(58,949)	252,910	247,650	(5,260)	
	Income	(65,377)	(42,479)	22,898	(87,170)	(87,170)	0	
	TOTAL	124,745	88,694	(36,051)	165,740	160,480	(5,260)	
REGENERATION								
Service Manager : Natalie Fortt								
REGENERATION	Expenditure	151,700	132,586	(19,114)	167,100	167,100	0	All three regenerations programmes are now progressing well, which has resulted in an expected increase in project expenditure
	Income	(105,500)	(117,008)	(11,508)	(105,500)	(105,500)	0	
	TOTAL	46,200	15,578	(30,622)	61,600	61,600	0	
TOTAL REGENERATION	Expenditure	151,700	132,586	(19,114)	167,100	167,100	0	
	Income	(105,500)	(117,008)	(11,508)	(105,500)	(105,500)	0	
	TOTAL	46,200	15,578	(30,622)	61,600	61,600	0	
INCOME OPPORTUNITY DEVELOPMENT								
Service Manager : James Divall								
INCOME OPPORTUNITY DEVELOPMENT	Expenditure	283,072	249,045	(34,027)	366,730	366,730	0	A key concern on expenditure budgets is NNDR (£29k) which is being pro-actively targeted with filling the room allocation in YIC 1, but this is being offset by an underspend on staff budgets.  Rent is below budget but in the last two weeks we have filled 4 more rooms in the innovation centre 2. The review of the 19/20 budget and structuring of the expenditure and income budgets has been important to be able to visually align and understand the costs and income moving forward.
	Income	(410,415)	(383,574)	26,841	(436,730)	(436,730)	0	
	TOTAL	(127,343)	(134,529)	(7,186)	(70,000)	(70,000)	0	
TOTAL INCOME OPPORTUNITY DEVELOPMENT	Expenditure	283,072	249,045	(34,027)	366,730	366,730	0	
	Income	(410,415)	(383,574)	26,841	(436,730)	(436,730)	0	
	TOTAL	(127,343)	(134,529)	(7,186)	(70,000)	(70,000)	0	
DEVELOPMENT CONTROL								
Service Manager : Simon Fox								
DEVELOPMENT CONTROL	Expenditure	916,053	1,158,757	242,704	1,220,070	1,613,440	393,370	Additional expenditure on additional capacity to deal with demand. Assumed this capacity will remain until the end of March.  Additional income from Pre-application and application fees
	Income	(1,047,962)	(1,244,177)	(196,215)	(1,395,950)	(1,713,070)	(317,120)	
	TOTAL	(131,909)	(85,420)	46,489	(175,880)	(99,630)	76,250	
TOTAL DEVELOPMENT CONTROL	Expenditure	916,053	1,158,757	242,704	1,220,070	1,613,440	393,370	
	Income	(1,047,962)	(1,244,177)	(196,215)	(1,395,950)	(1,713,070)	(317,120)	
	TOTAL	(131,909)	(85,420)	46,489	(175,880)	(99,630)	76,250	
ENVIRONMENTAL HEALTH								
Service Manager : Vicki Dawson								
HOUSING STANDARDS	Expenditure	146,580	131,408	(15,172)	195,440	177,940	(17,500)	An underspend is expected on pay and travel budgets  Additional income expected due to new HMO licencing requirements which have been introduced this year. Income from HMO licences for 5 yrs included need to move to future years.
	Income	(50,587)	(69,287)	(18,700)	(67,450)	(64,950)	2,500	
	TOTAL	95,993	62,121	(33,872)	127,990	112,990	(15,000)	
Portfolio Holder : Cllr Sylvia Seal								

		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
Service with Elements		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/19	
		£	£	£	£	£	£	
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	520,949	507,955	(12,994)	715,500	708,000	(7,500)	Underspend predicted of between £5K and £10K. Mostly due to small underspends in a variety of areas for example mileage, subscriptions and printing.
	Income	(60,963)	(54,883)	6,080	(71,660)	(71,660)	0	
<b>Portfolio Holder : Cllr Jason Baker</b>	<b>TOTAL</b>	<b>459,986</b>	<b>453,072</b>	<b>(6,914)</b>	<b>643,840</b>	<b>636,340</b>	<b>(7,500)</b>	
ENFORCEMENT	Expenditure	59,598	65,363	5,765	78,380	78,380	0	No budget variance anticipated.
	Income	(2,250)	(461)	1,789	(3,000)	(3,000)	0	
<b>Portfolio Holder : Cllr Jason Baker</b>	<b>TOTAL</b>	<b>57,348</b>	<b>64,902</b>	<b>7,554</b>	<b>75,380</b>	<b>75,380</b>	<b>0</b>	
<b>TOTAL ENVIRONMENTAL HEALTH</b>	<b>Expenditure</b>	<b>727,127</b>	<b>704,726</b>	<b>(22,401)</b>	<b>989,320</b>	<b>964,320</b>	<b>(25,000)</b>	
	<b>Income</b>	<b>(113,800)</b>	<b>(124,631)</b>	<b>(10,831)</b>	<b>(142,110)</b>	<b>(139,610)</b>	<b>2,500</b>	
	<b>TOTAL</b>	<b>613,327</b>	<b>580,095</b>	<b>(33,232)</b>	<b>847,210</b>	<b>824,710</b>	<b>(22,500)</b>	
<b>BUILDING CONTROL</b>								
<b>Service Manager : Dave Durrant</b>								
BUILDING CONTROL	Expenditure	328,933	415,686	86,753	601,240	721,910	120,670	Additional expenditure in respect of additional staff capacity. Fee income expected to be less than budget due to increased competition in the market
	Income	(382,857)	(308,847)	74,010	(661,240)	(558,470)	102,770	
<b>Portfolio Holder : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>(53,924)</b>	<b>106,839</b>	<b>160,763</b>	<b>(60,000)</b>	<b>163,440</b>	<b>223,440</b>	
<b>TOTAL BUILDING CONTROL</b>	<b>Expenditure</b>	<b>328,933</b>	<b>415,686</b>	<b>86,753</b>	<b>601,240</b>	<b>721,910</b>	<b>120,670</b>	
	<b>Income</b>	<b>(382,857)</b>	<b>(308,847)</b>	<b>74,010</b>	<b>(661,240)</b>	<b>(558,470)</b>	<b>102,770</b>	
	<b>TOTAL</b>	<b>(53,924)</b>	<b>106,839</b>	<b>160,763</b>	<b>(60,000)</b>	<b>163,440</b>	<b>223,440</b>	
<b>LICENSING</b>								
<b>Service Manager : Nigel Marston</b>								
LICENSING	Expenditure	161,888	184,351	22,463	215,850	240,000	24,150	Additional expenditure in respect of additional staff capacity. Income anticipated to exceed the annual budget.
	Income	(266,081)	(328,354)	(62,273)	(310,610)	(370,000)	(59,390)	
<b>Portfolio Holder : Cllr Angie Singleton</b>	<b>TOTAL</b>	<b>(104,193)</b>	<b>(144,003)</b>	<b>(39,810)</b>	<b>(94,760)</b>	<b>(130,000)</b>	<b>(35,240)</b>	
<b>TOTAL LICENSING</b>	<b>Expenditure</b>	<b>161,888</b>	<b>184,351</b>	<b>22,463</b>	<b>215,850</b>	<b>240,000</b>	<b>24,150</b>	
	<b>Income</b>	<b>(266,081)</b>	<b>(328,354)</b>	<b>(62,273)</b>	<b>(310,610)</b>	<b>(370,000)</b>	<b>(59,390)</b>	
	<b>TOTAL</b>	<b>(104,193)</b>	<b>(144,003)</b>	<b>(39,810)</b>	<b>(94,760)</b>	<b>(130,000)</b>	<b>(35,240)</b>	
<b>HOUSING &amp; WELFARE</b>								
<b>Service Manager: Alice Knight/Barbie Markey</b>								
HOUSING	Expenditure	1,213,925	993,560	(220,365)	1,504,420	1,604,420	100,000	Additional funds spent on extra capacity needed as we go through a period of change to ensure that we can deliver resource needed to our vulnerable customers.
	Income	(696,375)	(529,236)	167,139	(759,480)	(759,480)	0	
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>517,550</b>	<b>464,324</b>	<b>(53,226)</b>	<b>744,940</b>	<b>844,940</b>	<b>100,000</b>	
WELFARE	Expenditure	239,675	243,153	3,478	303,460	303,460	0	
	Income	(400,925)	(404,273)	(3,348)	(421,500)	(421,500)	0	
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>(161,250)</b>	<b>(161,120)</b>	<b>130</b>	<b>(118,040)</b>	<b>(118,040)</b>	<b>0</b>	
<b>TOTAL HOUSING &amp; WELFARE</b>	<b>Expenditure</b>	<b>1,453,600</b>	<b>1,236,713</b>	<b>(216,887)</b>	<b>1,807,880</b>	<b>1,907,880</b>	<b>100,000</b>	
	<b>Income</b>	<b>(1,097,300)</b>	<b>(933,509)</b>	<b>163,791</b>	<b>(1,180,980)</b>	<b>(1,180,980)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>356,300</b>	<b>303,204</b>	<b>(53,096)</b>	<b>626,900</b>	<b>726,900</b>	<b>100,000</b>	
<b>TOTAL DIRECTOR OF SERVICE DELIVERY</b>	<b>Expenditure</b>	<b>4,392,233</b>	<b>4,377,843</b>	<b>(14,390)</b>	<b>5,860,750</b>	<b>6,468,680</b>	<b>607,930</b>	
	<b>Income</b>	<b>(3,489,292)</b>	<b>(3,482,579)</b>	<b>6,713</b>	<b>(4,320,290)</b>	<b>(4,591,530)</b>	<b>(271,240)</b>	
	<b>TOTAL</b>	<b>902,941</b>	<b>895,264</b>	<b>(7,677)</b>	<b>1,540,460</b>	<b>1,877,150</b>	<b>336,690</b>	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
<b>COMMUNITIES, THIRD SECTOR &amp; PARTNERSHIPS</b>								
<b>Service Manager : Jan Gamon</b>								
CENTRAL COMMUNITIES TEAM	Expenditure	256,277	297,059	40,782	335,360	335,360	0	Expenditure expected to be on target for the year.
	Income	0	(2,500)	(2,500)	0	0	0	Contribution to purchase of Grant Finder. No other income expected.
<b>Portfolio Holder : Cllr Val Keitch</b>	<b>TOTAL</b>	<b>256,277</b>	<b>294,559</b>	<b>38,282</b>	<b>335,360</b>	<b>335,360</b>	<b>0</b>	
COMMUNITY SAFETY	Expenditure	45,052	9,136	(35,916)	57,140	13,986	(43,154)	Expenditure underspend due to Community Safety & Project Co-ordinator role being vacant all year.
	Income	0	0	0	0	0	0	
<b>Portfolio Holder : Cllr Peter Gubbins</b>	<b>TOTAL</b>	<b>45,052</b>	<b>9,136</b>	<b>(35,916)</b>	<b>57,140</b>	<b>13,986</b>	<b>(43,154)</b>	
<b>TOTAL COMMUNITIES, THIRD SECTOR &amp; PARTNERSHIPS</b>	<b>Expenditure</b>	<b>301,329</b>	<b>306,195</b>	<b>4,866</b>	<b>392,500</b>	<b>349,346</b>	<b>(43,154)</b>	
	<b>Income</b>	<b>0</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>301,329</b>	<b>303,695</b>	<b>2,366</b>	<b>392,500</b>	<b>349,346</b>	<b>(43,154)</b>	
<b>AREA EAST</b>								
<b>Service Manager : Tim Cook</b>								
EAST AREA DEVELOPMENT	Expenditure	82,640	87,311	4,671	107,520	112,520	5,000	Current overspend due to salary/transformation changes. A slight overspend forecast because of this.
	Income	(11,382)	(12,110)	(728)	(12,510)	(12,510)	0	Expected to be on target for the year.
<b>Area Chairman : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>71,258</b>	<b>75,201</b>	<b>3,943</b>	<b>95,010</b>	<b>100,010</b>	<b>5,000</b>	
EAST GRANTS	Expenditure	38,570	14,640	(23,930)	44,650	44,650	0	To be fully allocated by year end.
	Income	0	0	0	0	0	0	
<b>Area Chairman : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>38,570</b>	<b>14,640</b>	<b>(23,930)</b>	<b>44,650</b>	<b>44,650</b>	<b>0</b>	
EAST PROJECTS	Expenditure	0	51,632	51,632	0	70,078	70,078	Heart of Rail Partnership project. This will have a nil variance at year-end.
	Income	0	(70,078)	(70,078)	0	(70,078)	(70,078)	Heart of Rail Partnership project contributions.
<b>Area Chairman : Cllr Nick Weeks</b>	<b>TOTAL</b>	<b>0</b>	<b>(18,446)</b>	<b>(18,446)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL AREA EAST</b>	<b>Expenditure</b>	<b>121,210</b>	<b>153,583</b>	<b>32,373</b>	<b>152,170</b>	<b>227,248</b>	<b>75,078</b>	
	<b>Income</b>	<b>(11,382)</b>	<b>(82,188)</b>	<b>(70,806)</b>	<b>(12,510)</b>	<b>(82,588)</b>	<b>(70,078)</b>	
	<b>TOTAL</b>	<b>109,828</b>	<b>71,395</b>	<b>(38,433)</b>	<b>139,660</b>	<b>144,660</b>	<b>5,000</b>	
<b>AREA NORTH</b>								
<b>Service Manager : Tim Cook</b>								
NORTH AREA DEVELOPMENT	Expenditure	83,921	98,945	15,024	102,500	120,000	17,500	Current overspend due to salary/transformation changes. A forecast overspend because of this.
	Income	(18,090)	(18,094)	(4)	(18,090)	(18,090)	0	
<b>Area Chairman : Cllr Graham Middleton</b>	<b>TOTAL</b>	<b>65,831</b>	<b>80,851</b>	<b>15,020</b>	<b>84,410</b>	<b>101,910</b>	<b>17,500</b>	
NORTH GRANTS	Expenditure	8,010	5,968	(2,042)	10,680	10,680	0	To be fully allocated by year end.
	Income	0	0	0	0	0	0	
<b>Area Chairman : Cllr Graham Middleton</b>	<b>TOTAL</b>	<b>8,010</b>	<b>5,968</b>	<b>(2,042)</b>	<b>10,680</b>	<b>10,680</b>	<b>0</b>	
<b>TOTAL AREA NORTH</b>	<b>Expenditure</b>	<b>91,931</b>	<b>104,913</b>	<b>12,982</b>	<b>113,180</b>	<b>130,680</b>	<b>17,500</b>	
	<b>Income</b>	<b>(18,090)</b>	<b>(18,094)</b>	<b>(4)</b>	<b>(18,090)</b>	<b>(18,090)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>73,841</b>	<b>86,819</b>	<b>12,978</b>	<b>95,090</b>	<b>112,590</b>	<b>17,500</b>	
<b>AREA SOUTH</b>								
<b>Service Manager : Tim Cook</b>								
SOUTH AREA DEVELOPMENT	Expenditure	140,280	140,179	(101)	185,450	185,450	0	Expected to be on budget at year end.
	Income	(8,775)	(11,874)	(3,099)	(11,700)	(11,700)	0	Income expected to be achieved by year end.
<b>Area Chairman : Cllr Peter Gubbins</b>	<b>TOTAL</b>	<b>131,505</b>	<b>128,305</b>	<b>(3,200)</b>	<b>173,750</b>	<b>173,750</b>	<b>0</b>	
SOUTH GRANTS	Expenditure	37,685	25,295	(12,390)	45,480	45,480	0	To be fully allocated by year end.
	Income	0	0	0	0	0	0	
<b>Area Chairman : Cllr Peter Gubbins</b>	<b>TOTAL</b>	<b>37,685</b>	<b>25,295</b>	<b>(12,390)</b>	<b>45,480</b>	<b>45,480</b>	<b>0</b>	
SOUTH PROJECTS	Expenditure	17,975	18,158	183	22,760	22,760	0	Expenditure currently on target, expected nil variance at year end.
	Income	(22,760)	(22,762)	(2)	(22,760)	(22,760)	0	Income currently on target, expected nil variance at year end.
<b>Area Chairman : Cllr Peter Gubbins</b>	<b>TOTAL</b>	<b>(4,785)</b>	<b>(4,604)</b>	<b>181</b>	<b>0</b>	<b>0</b>	<b>0</b>	



Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
<b>TOTAL AREA SOUTH</b>	<b>Expenditure</b>	<b>195,940</b>	<b>183,632</b>	<b>(12,308)</b>	<b>253,690</b>	<b>253,690</b>	<b>0</b>	
	<b>Income</b>	<b>(31,535)</b>	<b>(34,636)</b>	<b>(3,101)</b>	<b>(34,460)</b>	<b>(34,460)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>164,405</b>	<b>148,996</b>	<b>(15,409)</b>	<b>219,230</b>	<b>219,230</b>	<b>0</b>	
<b>AREA WEST</b>								
<b>Service Manager : Tim Cook</b>								
WEST AREA DEVELOPMENT	Expenditure	98,558	129,204	30,646	131,410	166,410	35,000	Current overspend due to salary/transformation changes. A forecast overspend because of this. Income expected to over-achieve this year.
	Income	(2,633)	(6,208)	(3,575)	(3,510)	(8,277)	(4,767)	
<b>Area Chairman : Jason Baker</b>	<b>TOTAL</b>	<b>95,925</b>	<b>122,996</b>	<b>27,071</b>	<b>127,900</b>	<b>158,133</b>	<b>30,233</b>	
WEST GRANTS	Expenditure	38,390	21,136	(17,254)	44,950	44,950	0	To be fully allocated by year end.
	Income	0	0	0	0	0	0	
<b>Area Chairman : Jason Baker</b>	<b>TOTAL</b>	<b>38,390</b>	<b>21,136</b>	<b>(17,254)</b>	<b>44,950</b>	<b>44,950</b>	<b>0</b>	
WEST PROJECTS	Expenditure	16,310	26,964	10,654	21,950	34,950	13,000	Expenditure relates to the Market Towns Investment Group project - this is topped up from reserves at the end of the year. Loss of rental/room booking resulting in income loss.
	Income	(10,447)	847	11,294	(13,930)	0	13,930	
<b>Area Chairman : Jason Baker</b>	<b>TOTAL</b>	<b>5,863</b>	<b>27,811</b>	<b>21,948</b>	<b>8,020</b>	<b>34,950</b>	<b>26,930</b>	
<b>TOTAL AREA WEST</b>	<b>Expenditure</b>	<b>153,258</b>	<b>177,304</b>	<b>24,046</b>	<b>198,310</b>	<b>246,310</b>	<b>48,000</b>	
	<b>Income</b>	<b>(13,080)</b>	<b>(5,361)</b>	<b>7,719</b>	<b>(17,440)</b>	<b>(8,277)</b>	<b>9,163</b>	
	<b>TOTAL</b>	<b>140,178</b>	<b>171,943</b>	<b>31,765</b>	<b>180,870</b>	<b>238,033</b>	<b>57,163</b>	
<b>TOTAL COMMUNITIES</b>	<b>Expenditure</b>	<b>863,668</b>	<b>925,627</b>	<b>61,959</b>	<b>1,109,850</b>	<b>1,207,274</b>	<b>97,424</b>	
	<b>Income</b>	<b>(74,087)</b>	<b>(142,779)</b>	<b>(68,692)</b>	<b>(82,500)</b>	<b>(143,415)</b>	<b>(60,915)</b>	
	<b>TOTAL</b>	<b>789,581</b>	<b>782,848</b>	<b>(6,733)</b>	<b>1,027,350</b>	<b>1,063,859</b>	<b>36,509</b>	
<b>ENGINEERING &amp; PROPERTY SERVICES</b>								
<b>Service Manager : Robert Orrett</b>								
ENGINEERING SERVICES	Expenditure	441,515	361,902	(79,613)	575,410	495,410	(80,000)	The repairs & maintenance budget in respect of Land Drainage unlikely to be spent before year end due to resources and weather. A refund payment may be required in respect of a dispute with an energy provider.
	Income	(63,540)	(62,747)	793	(84,720)	(83,720)	1,000	
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>377,975</b>	<b>299,155</b>	<b>(78,820)</b>	<b>490,690</b>	<b>411,690</b>	<b>(79,000)</b>	
PROPERTY MANAGEMENT	Expenditure	903,438	894,151	(9,287)	1,136,140	1,123,757	(12,383)	Expenditure slightly less than expected for this point in the year, current spending indicates there will be a minor underspend at year-end. Income due from SCC service charges not yet received at Q3. Forecast outturn based on past year trends, with the addition of the Brympton Way Canteen, which is forecast to underachieve by £29k.
	Income	(467,177)	(391,607)	75,570	(614,490)	(546,626)	67,864	
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>436,261</b>	<b>502,544</b>	<b>66,283</b>	<b>521,650</b>	<b>577,131</b>	<b>55,481</b>	
COMMERCIAL PROPERTY	Expenditure	28,538	27,565	(973)	47,240	47,240	0	Expenditure at the expected level for this point in the year. Rental income on target for the year. Income target expected to be achieved.
	Income	(60,485)	(58,783)	1,702	(61,130)	(61,130)	0	
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>(31,947)</b>	<b>(31,218)</b>	<b>729</b>	<b>(13,890)</b>	<b>(13,890)</b>	<b>0</b>	
INVESTMENT PROPERTY	Expenditure	604,961	356,348	(248,613)	804,150	604,150	(200,000)	Anticipated savings at year end due to vacant posts within team throughout the year. Large part of variance related to accounting journal needed for MRP on investment purchases. Overall, the final variance will be dependent on investment schemes bought forward in the coming months. Timing of recent creates a small favourable variance against budget set. Also additional income in relation to recent completion added expected favourable year end forecast.
	Income	(908,271)	(1,044,897)	(136,626)	(1,142,510)	(1,214,128)	(71,618)	
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	<b>TOTAL</b>	<b>(303,310)</b>	<b>(688,549)</b>	<b>(385,239)</b>	<b>(338,360)</b>	<b>(609,978)</b>	<b>(271,618)</b>	
CAR PARKING	Expenditure	617,657	506,055	(111,602)	793,750	787,750	(6,000)	Underspend largely to outstanding service charge owed to Waitrose for both 2016/17 & 2017/18, which will have nil variance due to a year-end provision. Forecast underspend due to changing cash collection service provider.



		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
Service with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
	Income	(1,603,784)	(1,429,290)	174,494	(2,130,670)	(1,905,807)	224,863	Pay & Display income down £121k on target, Season Tickets down £32k and PCN income down £23k along with £10k of rental payments due. Year end forecast based on past year income trends.
<b>Portfolio Holder : Cllrs Henry Hobhouse &amp; Peter Seib</b>	TOTAL	(986,127)	(923,235)	62,892	(1,336,920)	(1,118,057)	218,863	
<b>TOTAL ENGINEERING &amp; PROPERTY SERVICES</b>	<b>Expenditure</b>	<b>2,596,109</b>	<b>2,146,021</b>	<b>(450,088)</b>	<b>3,356,690</b>	<b>3,058,307</b>	<b>(298,383)</b>	
	<b>Income</b>	<b>(3,103,257)</b>	<b>(2,987,324)</b>	<b>115,933</b>	<b>(4,033,520)</b>	<b>(3,811,411)</b>	<b>222,109</b>	
	<b>TOTAL</b>	<b>(507,148)</b>	<b>(841,303)</b>	<b>(334,155)</b>	<b>(676,830)</b>	<b>(753,104)</b>	<b>(76,274)</b>	
<b>STREETSCENE</b>								
<b>Service Manager : Chris Cooper</b>								
HORTICULTURE & GROUNDS MAINTENANCE	Expenditure	2,281,899	2,386,017	104,118	3,043,880	3,043,880	0	Expenditure is on target, we anticipate some fluctuations over December/January in line with profiling, however expenditure is being very closely controlled and expenditure will be in line with additional income to prevent overspending.  Income is above profile, however this has been used to cover unforeseeable expenditure within budget, we expect the pattern of additional income to continue to the end of the financial year.
& STREETCLEANING	Income	(930,514)	(1,038,927)	(108,413)	(1,380,950)	(1,380,950)	0	
<b>Portfolio Holder : Cllr Jo Roundell Greene</b>	TOTAL	1,351,385	1,347,090	(4,295)	1,662,930	1,662,930	0	
<b>TOTAL STREETSCENE</b>	<b>Expenditure</b>	<b>2,281,899</b>	<b>2,386,017</b>	<b>104,118</b>	<b>3,043,880</b>	<b>3,043,880</b>	<b>0</b>	
	<b>Income</b>	<b>(930,514)</b>	<b>(1,038,927)</b>	<b>(108,413)</b>	<b>(1,380,950)</b>	<b>(1,380,950)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,351,385</b>	<b>1,347,090</b>	<b>(4,295)</b>	<b>1,662,930</b>	<b>1,662,930</b>	<b>0</b>	
<b>WASTE &amp; RECYCLING</b>								
<b>Service Manager : Chris Cooper</b>								
WASTE & RECYCLING	Expenditure	4,549,944	4,554,899	4,955	6,073,360	6,073,360	0	Expenditure is on target for the year Additional income anticipated in respect of Garden Waste Services
	Income	(1,384,948)	(1,402,755)	(17,807)	(1,616,360)	(1,736,360)	(120,000)	
<b>Portfolio Holder : Cllr Jo Roundell Greene</b>	TOTAL	3,164,996	3,152,144	(12,852)	4,457,000	4,337,000	(120,000)	
<b>TOTAL WASTE COLLECTION</b>	<b>Expenditure</b>	<b>4,549,944</b>	<b>4,554,899</b>	<b>4,955</b>	<b>6,073,360</b>	<b>6,073,360</b>	<b>0</b>	
	<b>Income</b>	<b>(1,384,948)</b>	<b>(1,402,755)</b>	<b>(17,807)</b>	<b>(1,616,360)</b>	<b>(1,736,360)</b>	<b>(120,000)</b>	
	<b>TOTAL</b>	<b>3,164,996</b>	<b>3,152,144</b>	<b>(12,852)</b>	<b>4,457,000</b>	<b>4,337,000</b>	<b>(120,000)</b>	
<b>ARTS &amp; ENTERTAINMENT</b>								
<b>Service Manager : Adam Burgan</b>								
ARTS	Expenditure	1,643,618	1,647,266	3,648	2,156,320	2,210,275	53,955	A solid first nine months at the Octagon with higher ticket sales off-setting increased performance costs.
	Income	(1,435,375)	(1,786,621)	(351,246)	(1,888,770)	(1,941,168)	(52,398)	
<b>Portfolio Holder : Cllr Sylvia Seal</b>	TOTAL	208,243	(139,355)	(347,598)	267,550	269,107	1,557	
WESTLANDS LEISURE COMPLEX	Expenditure	978,189	966,865	(11,324)	1,388,350	1,234,595	(153,755)	Expenditure is due to come in under budget. There have been two years of rates charged to this financial year, reducing the expected underspend. The underspend is due to fewer events as the venue's reputation is built up.  Income under-achieved due to fewer events as work is ongoing to build up the number of events and users of the venue.
	Income	(865,278)	(866,787)	(1,509)	(1,235,980)	(985,472)	250,508	
<b>Portfolio Holder : Cllr Sylvia Seal</b>	TOTAL	112,911	100,078	(12,833)	152,370	249,123	96,753	
<b>TOTAL ARTS</b>	<b>Expenditure</b>	<b>2,621,807</b>	<b>2,614,131</b>	<b>(7,676)</b>	<b>3,544,670</b>	<b>3,444,870</b>	<b>(99,800)</b>	
	<b>Income</b>	<b>(2,300,653)</b>	<b>(2,653,408)</b>	<b>(352,755)</b>	<b>(3,124,750)</b>	<b>(2,926,640)</b>	<b>198,110</b>	
	<b>TOTAL</b>	<b>321,154</b>	<b>(39,277)</b>	<b>(360,431)</b>	<b>419,920</b>	<b>518,230</b>	<b>98,310</b>	

		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
Service with Elements		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/19 £	
<b>COMMUNITY HEALTH &amp; LEISURE</b>								
Service Manager : Katy Menday								
COMMUNITY HEALTH & LEISURE	Expenditure	604,343	718,088	113,745	777,540	947,540	170,000	Expenditure as expected for period. Yeovil Rec Centre overspends will be compensated for in last quarter as we invoice Yeovil College for the capital and annual contributions towards the new car parking area. Yeovil Artificial Grass Pitch (AGP) coming back on budget as the winter income from pitch bookings is generated. Income high on Yeovil AGP from pitch hire over the winter season. Income on GL509 from College to cover expenditure.
	Income	(195,529)	(349,547)	(154,018)	(263,930)	(433,930)	(170,000)	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	408,814	368,541	(40,273)	513,610	513,610	0	
TOTAL COMMUNITY HEALTH & LEISURE	Expenditure	604,343	718,088	113,745	777,540	947,540	170,000	
	Income	(195,529)	(349,547)	(154,018)	(263,930)	(433,930)	(170,000)	
	TOTAL	408,814	368,541	(40,273)	513,610	513,610	0	
<b>COUNTRYSIDE</b>								
Service Manager : Katy Menday								
COUNTRYSIDE	Expenditure	433,330	522,438	89,108	579,900	696,584	116,684	There is expected to be an increase in expenditure in Ham Hill Country Park wages to cover a key member of staff who is on sick leave. Their absence needs to be temporarily covered to fulfil H&S obligations to other staff members working on site. There has also been an increased expenditure on Ham Hill Country Park due to repair work after the CCTV cables were vandalised after an attempted break in at the rangers centre. Income from Ninesprings cafe is expected to be above that of last year for periods 10-12 due to the introduction of parkrun which is boosting Saturday sales at a particularly quiet time of year. Both Yeovil Country Park and Ham Hill Country Park will have an increased income on log sales as the cutting season continues until end of period 12.
	Income	(196,462)	(302,207)	(105,745)	(284,970)	(402,943)	(117,973)	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	236,868	220,231	(16,637)	294,930	293,641	(1,289)	
TOTAL COUNTRYSIDE	Expenditure	433,330	522,438	89,108	579,900	696,584	116,684	
	Income	(196,462)	(302,207)	(105,745)	(284,970)	(402,943)	(117,973)	
	TOTAL	236,868	220,231	(16,637)	294,930	293,641	(1,289)	
TOTAL DIRECTOR OF COMMERCIAL SERVICES & INCOME GENERATION	Expenditure	13,087,432	12,941,594	(145,838)	17,376,040	17,264,541	(111,499)	
	Income	(8,111,363)	(8,734,168)	(622,805)	(10,704,480)	(10,692,234)	12,246	
	TOTAL	4,976,069	4,207,426	(768,643)	6,671,560	6,572,307	(99,253)	
TOTAL SSDC	Expenditure	49,449,111	52,575,773	3,126,662	69,042,850	69,878,305	835,455	
	Income	(37,558,230)	(38,236,800)	(678,570)	(52,435,700)	(52,998,439)	(562,739)	
	TOTAL	11,890,881	14,338,973	2,448,092	16,607,150	16,879,866	272,716	